

Governor's Energy Task Force

November 21, 2003

Questions



⇒Should the default supplier be authorized to request PSC approval of rate based generation as a resource to meet its default supply obligations?

⇒Should the default supplier be given authority to request advance approval for rate base generation?

New Generation Facilities

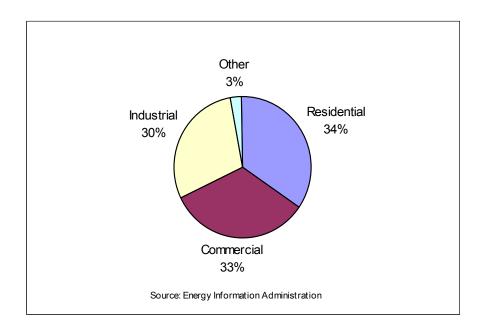


- ⇒Should the default supplier be authorized to request PSC approval of rate based generation as a resource to meet its default supply obligations?
 - The Governor's charge to the Committee is to examine how customers can receive the most affordable prices over the long term.
 - While this is a policy decision, we do not believe it is the best way to achieve the goal of most affordable prices over the long term.

First, let's discuss the load



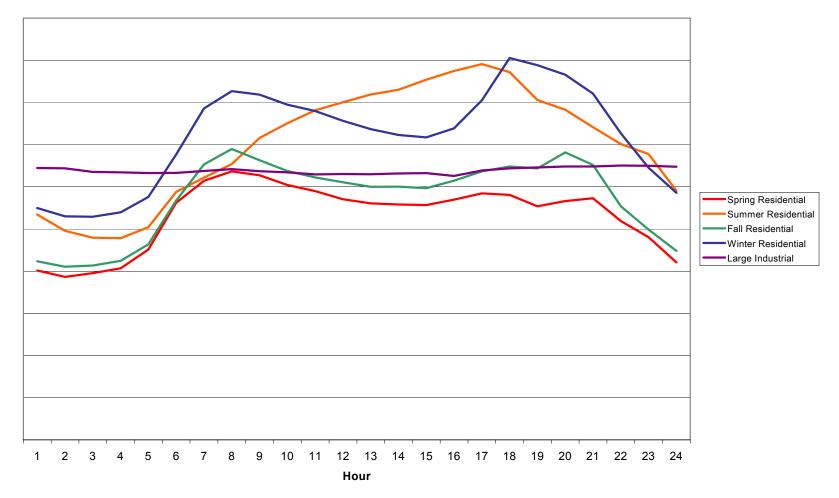
 Load in Montana is approximately evenly divided between residential, commercial, and industrial customers.



 Default supply load is comprised primarily of residential and commercial customers.



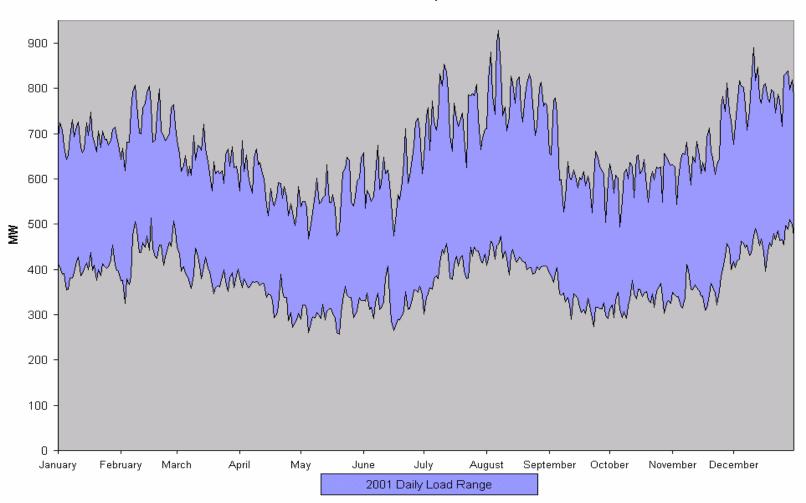
Typical Montana Load Shape



Load . . .







Default Supply



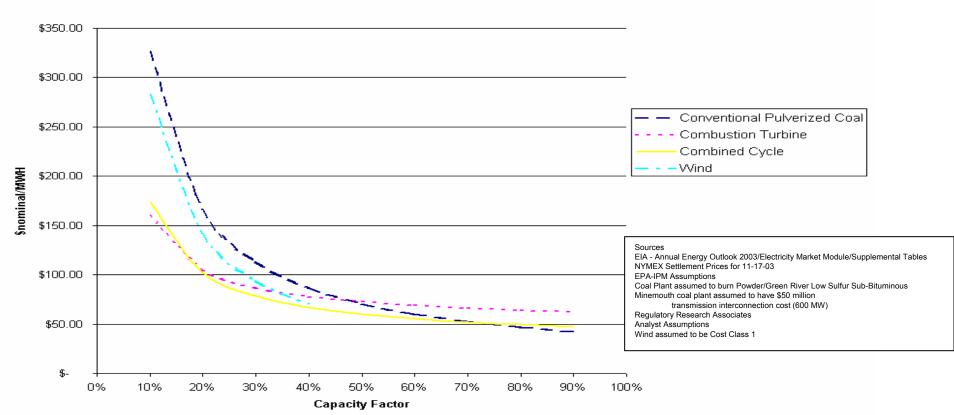
- What are important issues for NWE to consider in supplying this variable load?
 - Cost
 - Product Selection
 - Reliability and Diversity of location

Cost should be the primary consideration



New Generation

Illustrative Average Total Costs (\$/MWH) by Capacity Factor of Plants (2006 In-Service Date)



 Non-transparent costs can be significant (Grid expansion, firming costs, fixed gas transportation costs)

Cost . . .



- Competitive Procurement
 - Default Provider should be required to follow an approved IRP process that procures from the market the lowest cost resources to meet its needs.
 - Independent auctions sanctioned by the regulator (open and transparent process)
 - Shift risk to meet variable load away from ratepayers to suppliers

Product Selection



The idea behind product selection is to best meet the variable load shape while shifting risk to suppliers and away from ratepayers.

- Baseload Products vs. Shaped Products
- Full Requirements vs. Slice of Load
- Firm vs. Unit Contingent
- Long Term vs. Short Term

Reliability and Diversity of Location



- Multiple facilities
- Location close to the load
- Forced outage and maintenance history

RTO's - Another way to get there



- RTO's will enhance wholesale competition by:
 - Eliminating transmission rate pancaking across systems
 - Providing equal access to grid by all participants
 - Providing greater access to new sources of supply
 - Simplifying transactions
 - Making ancillary services more available
 - The expected result is lower costs and increased reliability.
- Montana is burdened with the high transmission rate of \$4.66/MWh and losses of 4%. Through the RTO process, this is likely to go down.

Pre-approval



- ⇒Should the PSC be required to "preapprove" contracts a developer may have entered into with the default supplier in order to obtain financing for the project?
 - PPL has no position.
 - Pre-approval raises numerous prudence concerns.
 - This is a policy decision for the legislature and PSC.

Summary



- Absent a full requirements contract, the Default Provider should be required to follow an approved IRP process that procures from the market the lowest cost resources to meet its needs.
- To achieve the lowest cost, solicitations should be made on a regular basis and include a variety of products and terms that protect consumers against market fluctuations.
- An effective process will appropriately place the risk of market volatility on suppliers rather than consumers.